



# **County Council - 14 February 2017**

## **Erratum**

## 9. Service & Resource Planning 2017/18 - 2020/21 (Pages 1 - 44)

Report by Director of Finance (CC9).

This report is the culmination of the service & resource planning process for 2017/18 to 2020/21. It sets out the Cabinet's proposed budget for 2017/18, medium term financial plan and capital programme, together with a number of statements/policies that the Council is required to approve for the 2017/18 financial year.

The report is divided into four main sections which are outlined below:

Section 1 – Leader of the Council's overview

Section 2 – Council Vision

Section 3 – Director of Finance's statutory report

Section 4 – Budget Strategy and Capital Programme

**The Council is RECOMMENDED to:**

- (a) **have regard to the report of the Director of Finance (at Section 3) in approving recommendations b to e below;**
- (b) **(in respect of revenue) approve:**
  - (1) **the council tax and precept calculations for 2017/18 set out in section 4.3 and in particular:**
    - (i) **a precept of £328,022,682;**
    - (ii) **a council tax for band D equivalent properties of £1,345.59;**
  - (2) **a budget for 2017/18 as set out in section 4.4;**
  - (3) **a medium term plan for 2017/18 to 2020/21 as set out in section 4.1 (which incorporates changes to the existing medium term financial plan as set out in section 4.2);**
  - (4) **the use of Dedicated Schools Grant (provisional allocation) for 2017/18 as set out in section 4.7;**
  - (5) **virement arrangements to operate within the approved budget for 2017/18 as set out in section 4.8;**
  - (6) **that any variation as a result of the final Local Government Finance settlement is dealt with through a transfer to/from balances.**
- (c) **(in respect of treasury management) approve:**
  - (1) **the Treasury Management Strategy Statement and Annual Investment Strategy for 2017/18 as set out in section 4.5;**
  - (2) **the continued delegation of authority to withdraw or advance additional funds to/from external fund managers to the Treasury Management Strategy Team;**
  - (3) **that any further changes required to the 2017/18 strategy be delegated to the Chief Finance Officer in consultation with the Leader of the Council and the Cabinet Member for Finance;**
  - (4) **the Prudential Indicators as set out in Appendix A of section 4.5**

- (5) **the Minimum Revenue Provision Methodology Statement as set out in Appendix B of section 4.5;**
- (6) **the Specified Investment and Non Specified Investment Instruments as set out in Appendix C and D of section 4.5;**
- (7) **the Treasury Management Policy Statement as set out at Appendix E of section 4.5;**

**(d) (in respect of balances and reserves) approve:**

- (1) **the Chief Finance Officer's recommended level of balances for 2017/18 as set out in section 4.6.1;**
- (2) **the planned level of reserves for 2017/18 to 2020/21 as set out in section 4.6.2;**

**(e) (in respect of capital) approve:**

- (1) **a Capital Programme for 2016/17 to 2020/21 as set out in section 4.9 including the Highways Structural Maintenance Programme 2017/18 and 2018/19 in section 4.9.1;**
- (2) **the Flexible Use of Capital Receipts Policy as set out in section 4.9.4**

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**Date:** 13 February 2017

**Corporate Services  
County Hall  
New Road  
Oxford OX1 1ND**

**Deborah Miller  
Law & Governance  
Democratic Services**

Dear Councillor

## **Erratum for Council – 14 February 2017**

Unfortunately we have to correct some of the information for Council tomorrow relating to Item 9 Service & Resource Planning 2017/18 to 2020/21.

The original budget calculation was based on incorrect information in relation to the West Oxfordshire District Council tax base. This affects the recommendations and the Sections amended as a result of Cllr Hudspeth's alteration of motion which are included in the schedule of business. In addition, Section 4.3 is also corrected.

The effect of the correction is to increase the precept and funding available to the Council by £41k which will be allocated to contingency.

Attached are copies of the corrected amended sections contained in the Schedule of Business together with corrected section 4.3.

Please can I apologise for the inconvenience and misunderstanding this may cause. There is no need to print these as hard copies of the corrected sections will be available at the meeting. I will ensure that the Chairman is fully briefed tomorrow and that he sets out clearly for Members the papers on which decisions are to be based.

For clarity the corrected recommendations are set out below:

## **RECOMMENDATIONS**

### **1. The Council is RECOMMENDED to:**

- a. have regard to the report of the Director of Finance (at Section 3) in approving recommendations b to e below;**
- b. (in respect of revenue) approve:**
  - i. the council tax and precept calculations for 2017/18 set out in CORRECTED section 4.3 and in particular:**
    - 1. a precept of £328,064,005;**
    - 2. a council tax for band D equivalent properties of £1,345.59;**
  - ii. a budget for 2017/18 as set out in CORRECTED AMENDED section 4.4;**
  - iii. a medium term plan for 2017/18 to 2020/21 as set out in CORRECTED AMENDED section 4.1 (which incorporates changes to the existing**

- medium term financial plan as set out in CORRECTED AMENDED section 4.2);
- iv. the use of Dedicated Schools Grant (provisional allocation) for 2017/18 as set out in section 4.7;
  - v. virement arrangements to operate within the approved budget for 2017/18 as set out in section 4.8;
  - vi. that any variation as a result of the final Local Government Finance settlement is dealt with through a transfer to/from balances.
- c. (in respect of treasury management) approve:
- i. the Treasury Management Strategy Statement and Annual Investment Strategy for 2017/18 as set out in section 4.5;
  - ii. the continued delegation of authority to withdraw or advance additional funds to/from external fund managers to the Treasury Management Strategy Team;
  - iii. that any further changes required to the 2017/18 strategy be delegated to the Chief Finance Officer in consultation with the Leader of the Council and the Cabinet Member for Finance;
  - iv. the Prudential Indicators as set out in Appendix A of section 4.5
  - v. the Minimum Revenue Provision Methodology Statement as set out in Appendix B of section 4.5;
  - vi. the Specified Investment and Non Specified Investment Instruments as set out in Appendix C and D of section 4.5;
  - vii. the Treasury Management Policy Statement as set out at Appendix E of section 4.5;
- d. (in respect of balances and reserves) approve:
- i. the Chief Finance Officer's recommended level of balances for 2017/18 as set out in section 4.6.1;
  - ii. the planned level of reserves for 2017/18 to 2020/21 as set out in section 4.6.2;
- e. (in respect of capital) approve:
- i. a Capital Programme for 2016/17 to 2020/21 as set out in section 4.9 including the Highways Structural Maintenance Programme 2017/18 and 2018/19 in section 4.9.1;
  - ii. the Flexible Use of Capital Receipts Policy as set out in section 4.9.4

Yours faithfully

Lorna Baxter  
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**Medium Term Financial Plan 2017/18 - 2020/21**

**Summary**

	<b>INDICATIVE POSITION</b>											
	<b>2017/18</b>			<b>2018/19</b>			<b>2019/20</b>			<b>2020/21</b>		
	<b>Proposed Base Budget</b>	<b>Proposed Allocation</b>	<b>Proposed Budget</b>	<b>Proposed Base Budget</b>	<b>Proposed Allocation</b>	<b>Proposed Budget</b>	<b>Proposed Base Budget</b>	<b>Proposed Allocation</b>	<b>Proposed Budget</b>	<b>Proposed Base Budget</b>	<b>Proposed Allocation</b>	<b>Proposed Budget</b>
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Directorate Budgets</b>												
People	293,700	7,046	300,746	300,746	4,229	304,975	304,975	-1,941	303,034	303,034	6,000	309,034
Communities	109,001	-17,201	91,801	91,801	1,448	93,249	93,249	-112	93,137	93,137	-218	92,919
Resources	7,313	12,502	19,815	19,815	302	20,117	20,117	-462	19,655	19,655	19	19,674
Inflation and Other Adjustments <sup>(1)</sup>					5,650	5,650	5,650	5,700	11,350	11,350	7,500	18,850
<b>Directorate Budgets</b>	<b>410,014</b>	<b>2,347</b>	<b>412,361</b>	<b>412,361</b>	<b>11,629</b>	<b>423,990</b>	<b>423,990</b>	<b>3,185</b>	<b>427,175</b>	<b>427,175</b>	<b>13,301</b>	<b>440,476</b>
<b>Strategic Measures</b>												
Capital Financing												
Principal	15,534	-7,099	8,435	8,435	1,191	9,626	9,626	776	10,402	10,402	400	10,801
Interest	17,561	-435	17,126	17,126	-945	16,181	16,181	-116	16,065	16,065	36	16,100
Interest on Balances	-5,818	1,045	-4,773	-4,773	-1,080	-5,852	-5,852	-765	-6,617	-6,617	-226	-6,843
Un-Ringfenced Specific Grants	-20,150	925	-19,226	-19,226	9,387	-9,839	-9,839	232	-9,607	-9,607	724	-8,883
Contingency	4,625	-249	4,376	4,376	-116	4,260	4,260	-108	4,152	4,152		4,152
Pensions - Past Service Deficit Funding		830	830	830		830	830		830	830		830
Public Health Saving	-1,250	750	-500	-500	-500	-1,000	-1,000		-1,000	-1,000		-1,000
<b>Total Strategic Measures</b>	<b>10,501</b>	<b>-4,233</b>	<b>6,268</b>	<b>6,268</b>	<b>7,937</b>	<b>14,205</b>	<b>14,205</b>	<b>19</b>	<b>14,224</b>	<b>14,224</b>	<b>933</b>	<b>15,157</b>
<b>Contributions to/from reserves</b>												
General Balances	2,000	2,700	4,700	4,700	-2,700	2,000	2,000		2,000	2,000		2,000
Prudential Borrowing Costs					950	950	950		950	950		950
Capital Rolling Fund Reserve												
Budget Reserve	-7,452	7,519	67	67	5,381	5,448	5,448	-189	5,259	5,259	126	5,385
Directorate Earmarked Reserves	-1,228	1,228										
Business Rates Reserve	-377	410	33	33	461	494	494		494	494		494
Insurance Reserve		-900	-900	-900	1,100	200	200	100	300	300	100	400
Transitional Fund	4,000	-4,000										
<b>Total Contributions to/from reserves</b>	<b>-3,056</b>	<b>6,957</b>	<b>3,901</b>	<b>3,901</b>	<b>5,192</b>	<b>9,093</b>	<b>9,093</b>	<b>-89</b>	<b>9,004</b>	<b>9,004</b>	<b>226</b>	<b>9,230</b>
<b>Transformation Savings</b>					-15,000	-15,000	-15,000		-15,000	-15,000		-15,000
<b>Net Operating Budget</b>	<b>417,460</b>	<b>5,071</b>	<b>422,531</b>	<b>422,531</b>	<b>9,758</b>	<b>432,289</b>	<b>432,289</b>	<b>3,115</b>	<b>435,404</b>	<b>435,404</b>	<b>14,460</b>	<b>449,864</b>

<sup>(1)</sup> Adjustment for inflation and other items that have not yet been allocated by Directorate.

**Medium Term Financial Plan 2017/18 - 2020/21**

**Financing**

	INDICATIVE POSITION											
	2017/18			2018/19			2019/20			2020/21		
	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Net Operating Budget	417,460	5,071	422,531	422,531	9,758	432,289	432,289	3,115	435,404	435,404	14,460	449,864
<b>Funded by:</b>												
<b>Government Grant</b>												
Revenue Support Grant	-39,331	20,666	-18,665	-18,665	12,797	-5,868	-5,868	5,868	0			0
Business Rates Top-up	-37,394	-427	-37,821	-37,821	-1,217	-39,038	-39,038	4,850	-34,188	-34,188	-598	-34,786
<b>Total Government Grant</b>	<b>-76,725</b>	<b>20,239</b>	<b>-56,486</b>	<b>-56,486</b>	<b>11,580</b>	<b>-44,906</b>	<b>-44,906</b>	<b>10,719</b>	<b>-34,188</b>	<b>-34,188</b>	<b>-598</b>	<b>-34,786</b>
<b>Business Rates</b>												
Business Rates local share	-29,886	-1,279	-31,165	-31,165	-899	-32,064	-32,064	-1,004	-33,068	-33,068	-566	-33,634
Collection Fund Surplus/Deficit	2,062	-1,601	461	461	-461	0	0	0	0	0	0	0
<b>Total Business Rates</b>	<b>-27,823</b>	<b>-2,881</b>	<b>-30,704</b>	<b>-30,704</b>	<b>-1,360</b>	<b>-32,064</b>	<b>-32,064</b>	<b>-1,004</b>	<b>-33,068</b>	<b>-33,068</b>	<b>-566</b>	<b>-33,634</b>
Council Tax Surpluses	-7,015	-262	-7,277	-7,277	3,277	-4,000	-4,000	0	-4,000	-4,000	0	-4,000
<b>COUNCIL TAX REQUIREMENT</b>	<b>305,897</b>	<b>22,167</b>	<b>328,064</b>	<b>328,064</b>	<b>23,255</b>	<b>351,318</b>	<b>351,318</b>	<b>12,830</b>	<b>364,148</b>	<b>364,148</b>	<b>13,296</b>	<b>377,444</b>
<b>Council Tax Calculation</b>												
Council Tax Base			243,807			248,683			252,736			256,856
Council Tax (Band D equivalent)			£1,345.59			£1,412.72			£1,440.82			£1,469.48
<b>Increase in Council Tax (precept)</b>			7.2%			7.1%			3.7%			3.7%
<b>Increase in Band D Council Tax</b>			4.99%			4.99%			1.99%			1.99%



**Pressures and Savings Summary**

<b>Directorate</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>Total All</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Adult Social Care	5.556	1.461	-7.466	0.000	<b>-0.449</b>
<b>Total New Funding</b>	<b>5.556</b>	<b>1.461</b>	<b>-7.466</b>	<b>0.000</b>	<b>-0.449</b>

<b>Directorate</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>Total All</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Children, Education and Families	8.150	1.411	1.300	0.000	<b>10.861</b>
Adult Social Care	0.815	0.193	0.161	0.000	<b>1.169</b>
Public Health					<b>0.000</b>
Fire & Rescue Service and Community Safety	0.115	0.000	0.000	0.000	<b>0.115</b>
Environment & Economy	0.951	0.310	0.670	-0.218	<b>1.713</b>
Corporate Services	1.200	0.000	-0.650	0.000	<b>0.550</b>
Corporate Measures	4.989	-3.101	0.054	0.019	<b>1.961</b>
<b>Total New Pressures</b>	<b>16.220</b>	<b>-1.187</b>	<b>1.535</b>	<b>-0.199</b>	<b>16.369</b>

<b>Directorate</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>Total All</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Children, Education and Families	0.671	0.000	0.000	0.000	<b>0.671</b>
Adult Social Care	5.660	5.070	-2.060	0.000	<b>8.670</b>
Public Health	2.500	0.000	0.000	0.000	<b>2.500</b>
Fire & Rescue Service and Community Safety	0.266	0.030	0.090	0.000	<b>0.386</b>
Environment & Economy	0.955	-0.395	0.000	0.000	<b>0.560</b>
Corporate Services	0.400	0.000	0.000	0.000	<b>0.400</b>
Corporate Measures	10.374	-8.831	-1.250	0.000	<b>0.293</b>
<b>Total Changes to Existing MTFP</b>	<b>20.826</b>	<b>-4.126</b>	<b>-3.220</b>	<b>0.000</b>	<b>13.480</b>

<b>Directorate</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>Total All</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Children, Education and Families	0.000	0.000	0.000	0.000	<b>0.000</b>
Adult Social Care	-8.777	-2.961	3.410	0.000	<b>-8.328</b>
Public Health	-0.500	-0.500	0.000	0.000	<b>-1.000</b>
Fire & Rescue Service and Community Safety	-0.381	-0.030	-0.090	0.000	<b>-0.501</b>
Environment & Economy	-1.325	1.325	0.000	0.000	<b>0.000</b>
Corporate Services	-0.300	0.300	0.000	0.000	<b>0.000</b>
Corporate Measures	-31.319	5.718	5.831	0.199	<b>-19.571</b>
<b>Total Savings</b>	<b>-42.602</b>	<b>3.852</b>	<b>9.151</b>	<b>0.199</b>	<b>-29.400</b>

<b>Directorate</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>Total All</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Children, Education and Families	8.821	1.411	1.300	0.000	<b>11.532</b>
Adult Social Care	3.254	3.763	-5.955	0.000	<b>1.062</b>
Public Health	2.000	-0.500	0.000	0.000	<b>1.500</b>
Fire & Rescue Service and Community Safety	0.000	0.000	0.000	0.000	<b>0.000</b>
Environment & Economy	0.581	1.240	0.670	-0.218	<b>2.273</b>
Corporate Services	1.300	0.300	-0.650	0.000	<b>0.950</b>
Corporate Measures	-15.956	-6.214	4.635	0.218	<b>-17.317</b>
<b>Total Budget Changes</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## Children, Education & Families

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CEF1	SEN Home to School Transport - ongoing pressure from 2016/17 and expected demographic increase in each year.	1.850	0.800	0.800		<b>3.450</b>
18CEF2	Legal Recharges for Social Care - increasing number of cases	0.700				<b>0.700</b>
18CEF3	Looked After Children's Demography - pressure for Corporate Parent responsibilities, including internal and external placements from 2016/17 and expected increase in placements each year.	4.600	1.000	1.000		<b>6.600</b>
18CEF4	Education Services Grant Reduction - change to the profile already included in the MTFP.	0.529	-0.068	-0.500		<b>-0.039</b>
18CEF5	Children's Social Workers Compulsory Accreditation		0.150			<b>0.150</b>
18CEF7	SEND Reform Grant - Expenditure Budget	0.471	-0.471			<b>0.000</b>
	<b>Total New Pressures</b>	<b>8.150</b>	<b>1.411</b>	<b>1.300</b>	<b>0.000</b>	<b>10.861</b>
	<b>Changes to Existing MTFP</b>					
18CEF6	**15EE10 - SEN Home to School Transport - previously agreed saving that is no longer achievable	0.671				<b>0.671</b>
	<b>Total Changes to Existing MTFP</b>	<b>0.671</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.671</b>
	<b>Total CEF Budget Changes</b>	<b>8.821</b>	<b>1.411</b>	<b>1.300</b>	<b>0.000</b>	<b>11.532</b>

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Funding</u></b>					
18SCS20	Additional Funding from Social Care Precept	3.254	3.763	-7.466		-0.449
18SCS21	Additional Funding from Social Care Grant	2.302	-2.302			0.000
	<b>Total New Funding</b>	<b>5.556</b>	<b>1.461</b>	<b>-7.466</b>	<b>0.000</b>	<b>-0.449</b>
	<b><u>New Pressures</u></b>					
18SCS1	Prudential Borrowing Costs (relating to existing borrowing but not previously budgeted for)	0.143				0.143
18SCS2	Mental Health - additional expenditure relating to service users with needs not met through the Outcomes Based Contract. As noted in the 2016/17 Financial Monitoring Reports.	0.400				0.400
18SCS3	Deprivation of Liberty Safeguards - additional pressure to resource on-going responsibilities		0.193	0.161		0.354
18SCS4	Increase contribution to LD Pool to contribute towards the placement cost for service users transitioning from CEF	0.272				0.272
	<b>Total New Pressures</b>	<b>0.815</b>	<b>0.193</b>	<b>0.161</b>	<b>0.000</b>	<b>1.169</b>
	<b><u>Changes to Existing MTFP</u></b>					
18SCS5	** 17SCS16 - slippage in Older People's Pooled Budget Panel savings related to the timing of the go-live of Responsible Localities in October 2016	0.750		-0.750		0.000
18SCS6	** 15SCS2 - working with providers to generate efficiencies - saving cannot be achieved because of increased pressure on local care market	0.400				0.400
18SCS7	** 17SCS3 - OCP contract savings - cannot be achieved as would need to replace with more expensive care placements	0.870				0.870

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS8	** 17SCS21 - slippage in the Day Services review saving to reflect the current consultation timescale	0.500	-0.500			<b>0.000</b>
18SCS9	** 17SCS23 - replacing intermediate care beds - difficult to achieve due to pressure on intermediate beds and impact on Delayed Transfers of Care.		1.000			<b>1.000</b>
18SCS10	** 17SCS25 - Dementia Support Service - remove saving as the service will continue as part of the wider offer to carers subject to the outcome of the Carer's consultation in Autumn 2016.			0.400		<b>0.400</b>
18SCS11	** 15SCS8,14SCS8,16SCS18, 14SCS6 and 16SCS19 - £10.000m investment in 2014/15 to help meet increased demand for social care within the Older People's Pooled Budget was originally expected to be a one - off and reduce from 2015/16 onwards. However, this has been more than replaced by new placements so the reduction is not possible.	1.600				<b>1.600</b>
18SCS12	** 17SCS1 - Based on the current level of demand these planned reductions in expenditure within the Older People's Pooled Budget are not likely to be achievable.		1.700	1.700		<b>3.400</b>
18SCS23	** 17SCS17 - Based on current financial modelling of the potential saving from developing a payment by results contract through a Social Impact Bond for learning disability services, the planned saving needs to be deferred to outside of the current MTFP period.		1.000			<b>1.000</b>
18SCS24	Daytime Support Transition	0.350	0.300	-0.650		<b>0.000</b>
18SCS25	Grow, Develop & Build Resilience in External Workforce	0.505	0.505	-1.010		<b>0.000</b>
18SCS26	Transforming Delivery	0.685	1.065	-1.750		<b>0.000</b>
	<b>Total Changes to Existing MTFP</b>	<b>5.660</b>	<b>5.070</b>	<b>-2.060</b>	<b>0.000</b>	<b>8.670</b>

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>Savings</u></b>					
18SCS13	Additional saving achieved through removing the funding for planned support schemes (peripatetic warden schemes) from 1 April 2016. No further impact on service users beyond the original planned saving.	-0.300				<b>-0.300</b>
18SCS14	Additional potential (and earlier) saving arising from proposals to change carers' grants following consultation in Autumn 2016 but subject to Cabinet approval on 24 January 2016 - links to 17SCS28	-0.586				<b>-0.586</b>
18SCS15	Reduce duplication and overheads by redesigning emergency response and crisis services by combining the Crisis Response Service, the Emergency Carers Support Service and Telecare monitoring and response services. Additional contract saving achieved through tender process for new pathway.	-0.711				<b>-0.711</b>
18SCS16	Additional contract savings achieved through the retendering of the Re-ablement contract in 2016/17	-1.154				<b>-1.154</b>
18SCS17	Further saving from Day Services review following consultation in Autumn 2016 but subject to approval by Cabinet on 24 January 2016.	-0.104	-2.120			<b>-2.224</b>
18SCS19	Use Social Care precept to fund Adult Social Care Pressures	-2.080	-1.273			<b>-3.353</b>
18SCS22	Use of Social Care Grant to fund Demography Pressures	-2.302	2.302			<b>0.000</b>
18SCS27	Use of additional precept to fund one-off expenditure in 18SCS24, 18SCS25 and 18SCS26 above	-1.540	-1.870	3.410		<b>0.000</b>
	<b>Total Savings</b>	<b>-8.777</b>	<b>-2.961</b>	<b>3.410</b>	<b>0.000</b>	<b>-8.328</b>
	<b>Total Adult Social Care Budget Changes</b>	<b>3.254</b>	<b>3.763</b>	<b>-5.955</b>	<b>0.000</b>	<b>1.062</b>

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b>Use of the Adult Social Care Precept</b>					
18CM5	Replace part of £5m per annum ASC demography	2.698	3.888			<b>6.586</b>
18SCS19	Fund Adult Social Care Pressures	2.080	1.273			<b>3.353</b>
18SCS18	Balance of precept available to fund potential additional expenditure related to future increases in the National Living Wage and other ASC pressures	3.300	3.630	3.410		<b>10.340</b>
18SCS27	Additional precept	1.540	1.870	-3.410		<b>0.000</b>
	<b>ASC Precept per current MTFP</b>	<b>9.618</b>	<b>10.661</b>	<b>0.000</b>	<b>0.000</b>	<b>20.279</b>

## Public Health

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>Changes to Existing MTFP</u></b>					
18PH1	** 15PH1 - More efficient contract negotiations - not achievable in short term due to ring fencing of grant	2.500				2.500
	<b>Total Changes to Existing MTFP</b>	<b>2.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>2.500</b>
	<b><u>Savings</u></b>					
18PH2	Public Health - one-off savings in 2017/18 of £0.5m	-0.500	0.500			0.000
18PH3	Ongoing savings of £1.0m from 2018/19 onwards assuming ringfence is removed.		-1.000			-1.000
	<b>Total Savings</b>	<b>-0.500</b>	<b>-0.500</b>	<b>0.000</b>	<b>0.000</b>	<b>-1.000</b>
	<b>Total Public Health Budget Changes</b>	<b>2.000</b>	<b>-0.500</b>	<b>0.000</b>	<b>0.000</b>	<b>1.500</b>

## Fire & Rescue Service and Community Safety

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18FRS1	Gypsy & Traveller Service - loss of income from other authorities who have changed their contract arrangements	0.050				0.050
18FRS2	Fire Reform Programme - additional post to manage the requirements of the reform.	0.065				0.065
	<b>Total New Pressures</b>	<b>0.115</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.115</b>
	<b><u>Changes to Existing MTFP</u></b>					
18FRS3	** 15SCS43 - Carterton Resources - additional funding due to fallout in 2017/18 but still required	0.216				0.216
18FRS4	** 15SCS28 - Development of Commercial Training Unit (Income Generation)	0.025				0.025
18FRS5	** 15SCS29 - Collaboration Efficiencies - Revenue reductions associated with implementation of Thames Valley Fire Control Service (TVFCS)	0.025				0.025
18FRS6	** 17FRS8 - Fire Cadets - move to self-financing or sponsorship model - work has not started and looking to expand programme to LAC		0.030			0.030
18FRS7	** 17FRS6 - Reduce number of operational Group Manager posts - needs to fully evaluated before implementation			0.090		0.090
	<b>Total Changes to Existing MTFP</b>	<b>0.266</b>	<b>0.030</b>	<b>0.090</b>	<b>0.000</b>	<b>0.386</b>
	<b><u>Savings</u></b>					
18FRS8	Vacancy management - Fire & Rescue and Emergency Planning	-0.250				-0.250
18FRS9	Transformational crewing models		-0.010	-0.090		-0.100
18FRS10	Gypsy & Traveller Sites - keep Brent contract	-0.050				-0.050
18FRS11	Fire collaboration (procurement, training & operational alignment)	-0.081	-0.020			-0.101
	<b>Total Savings</b>	<b>-0.381</b>	<b>-0.030</b>	<b>-0.090</b>	<b>0.000</b>	<b>-0.501</b>
	<b>Total Fire &amp; Rescue Service Budget Changes</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>



## Environment & Economy

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18EE1	Climate Change Levy charge increase - Corporate Estate and Street Lighting			0.120		<b>0.120</b>
18EE2	HWRC - increased contract costs		0.500			<b>0.500</b>
18EE3	HWRC Prudential Borrowing costs - future investment			0.850	-0.018	<b>0.832</b>
18EE4	Phase 2 of Minerals & Waste Plan	0.050	0.050	0.100	-0.200	<b>0.000</b>
18EE5	Oxfordshire Spatial Plan	0.100	-0.100			<b>0.000</b>
18EE6	Investment into OSM to achieve higher income	0.200	0.200	-0.400		<b>0.000</b>
18EE7	Potential pressure arising from redundancy liability should Natural England no longer have funding for 17/18 onwards	0.090	-0.090			<b>0.000</b>
18EE8	Pressures arising from Deregulation Act increasing the level of Service for Definitive Map work.	0.080				<b>0.080</b>
18EE14	Flood Defence Levy	0.011				<b>0.011</b>
18EE15	Additional Grass Cutting activity	0.170				<b>0.170</b>
18EE16	Communities Fund	0.250	-0.250			<b>0.000</b>
	<b>Total New Pressures</b>	<b>0.951</b>	<b>0.310</b>	<b>0.670</b>	<b>-0.218</b>	<b>1.713</b>
	<b><u>Changes to Existing MTFP</u></b>					
18EE9	** 17EE6 - Explore further opportunities for generating funding from OCC transport model system.	0.025	0.025			<b>0.050</b>
18EE10	** 15EE28 - Street Lighting - Energy Saving plus reduction in inspection frequencies and cleaning regimes	0.420	-0.420			<b>0.000</b>
18EE11	** 16EE11 - Increase in parking charges not achievable	0.200				<b>0.200</b>
18EE12	** 17EE26 - Prioritising essential Gully emptying work, meaning a reduction in frequency from once every three years to once every four years.	0.160				<b>0.160</b>
18EE17	**17EE25 & 17EE45** - Area Stewardship funding : keep 4 posts for the area stewardship function rather than reducing to 2	0.150				<b>0.150</b>
	<b>Total Changes to Existing MTFP</b>	<b>0.955</b>	<b>-0.395</b>	<b>0.000</b>	<b>0.000</b>	<b>0.560</b>
	<b><u>Savings</u></b>					
18EE13	Use S278 Funding on a one-off basis	-1.325	1.325			<b>0.000</b>
	<b>Total Savings</b>	<b>-1.325</b>	<b>1.325</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
	<b>Total Environment &amp; Economy Budget Changes</b>	<b>0.581</b>	<b>1.240</b>	<b>0.670</b>	<b>-0.218</b>	<b>2.273</b>

## Corporate Services - ICT

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CS1	Data Centre Costs	0.250				0.250
18CS2	Council Infrastructure	0.650		-0.650		0.000
18CS3	Loss of Recharge Income	0.300				0.300
	<b>Total New Pressures</b>	<b>1.200</b>	<b>0.000</b>	<b>-0.650</b>	<b>0.000</b>	<b>0.550</b>
	<b><u>Changes to Existing MTFP</u></b>					
18CS4	** 15EE39 - ICT Rationalisation - including implementation of new telephony technology	0.400				0.400
	<b>Total Changes to Existing MTFP</b>	<b>0.400</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.400</b>
	<b><u>Savings</u></b>					
18CS5	Charge loss of recharge income to Transition Fund in 2017/18.	-0.300	0.300			0.000
	<b>Total Savings</b>	<b>-0.300</b>	<b>0.300</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
	<b>Total ICT Budget Changes</b>	<b>1.300</b>	<b>0.300</b>	<b>-0.650</b>	<b>0.000</b>	<b>0.950</b>

## Corporate Measures

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CM1	School Related Overheads & Income	1.417	0.088	0.120		<b>1.625</b>
18CM2	Impact of 2017 Rates Revaluation	0.103	0.064	0.068	0.019	<b>0.254</b>
18CM14	Contribution to Balances	2.700	-2.700			<b>0.000</b>
18CM15	Business Rates Top-Up allocation	0.308	-0.092	-0.134		<b>0.082</b>
18CM17	Deficit on Business Rates Collection Fund	0.461	-0.461			<b>0.000</b>
	<b>Total New Pressures</b>	<b>4.989</b>	<b>-3.101</b>	<b>0.054</b>	<b>0.019</b>	<b>1.961</b>
	<b><u>Changes to Existing MTFP</u></b>					
18CM3	Transformation Savings	10.374	6.169	-1.250		<b>15.293</b>
18CM4	Reprofile Transformation Savings		-15.000			<b>-15.000</b>
	<b>Total Changes to Existing MTFP</b>	<b>10.374</b>	<b>-8.831</b>	<b>-1.250</b>	<b>0.000</b>	<b>0.293</b>
	<b><u>Savings</u></b>					
18CM5	Reduction in demography allocation	-2.698	-3.888			<b>-6.586</b>
18CM6	Review of annual contribution to reserves	-1.950	-3.050			<b>-5.000</b>
18CM7	Strategic Measures	-5.430	0.114	-0.105	0.209	<b>-5.212</b>
18CM8	Increased Taxbase and Council Tax Surplus	-4.800	2.163	-0.871	-0.136	<b>-3.644</b>
18CM9	Apprenticeship Levy will be charged to Schools	-0.820				<b>-0.820</b>
18CM10	Use of Budget Reserve	-7.111	10.382	-0.189	0.126	<b>3.208</b>
18CM11	Social Care Precept	-3.254	-3.763	7.466		<b>0.449</b>
18CM12	Social Care Grant	-2.302	2.302			<b>0.000</b>
18CM13	Other Grant Changes	-0.318	0.526	-0.470		<b>-0.262</b>
18CM16	Saving on Inflation	-0.800				<b>-0.800</b>
18CM18	SEND Reform Grant - income	-0.471	0.471			<b>0.000</b>
18CM19	Contribution from Business Rates Reserve	-0.461	0.461			<b>0.000</b>
18CM20	Business Rates from District Councils	-0.690				<b>-0.690</b>
18CM21	Section 31 Grant for Business Rate Reliefs	-0.214				<b>-0.214</b>
	<b>Total Savings</b>	<b>-31.319</b>	<b>5.718</b>	<b>5.831</b>	<b>0.199</b>	<b>-19.571</b>
	<b>Total Corporate Measures</b>	<b>-15.956</b>	<b>-6.214</b>	<b>4.635</b>	<b>0.218</b>	<b>-17.317</b>

## Changes to the Budget Proposals Since January 2017

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b>Position in 24 January Cabinet Report</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
18CM8	Council Tax Surpluses	-0.411	0.411			<b>0.000</b>
18CM17	Deficit on Business Rates Collection Fund	0.461	-0.461			<b>0.000</b>
18CM19	Contribution from the Business Rates Reserve	-0.461	0.461			<b>0.000</b>
18CM20	Business Rates from Districts	-0.690				<b>-0.690</b>
18CM21	Section 31 Grant for Business Rate Reliefs	-0.214				<b>-0.214</b>
18CEF4	Education Services Grant - transitional grant higher than expected.	-0.642				<b>-0.642</b>
18CM18	Special Educational Needs and Disabilities Reform Grant	-0.471	0.471			<b>0.000</b>
18CEF7	Special Educational Needs and Disabilities Reform Grant - Expenditure Budget	0.471	-0.471			<b>0.000</b>
	<b>Additional Funding</b>	<b>-1.957</b>	<b>0.411</b>	<b>0</b>	<b>0</b>	<b>-1.546</b>
18CEF3	Looked After Children's Demography - pressure for Corporate Parent responsibilities, including internal and external placements from 2016/17 and expected increase in placements each year.	0.600				<b>0.600</b>
18EE15	Additional Grass Cutting activity	0.170				<b>0.170</b>
18EE16	Pilot Communities Fund	0.250	-0.250			<b>0.000</b>
18CM7	Contribution to Contingency	0.200				<b>0.200</b>
18CM14	Contribution to Balances	0.700	-0.700			<b>0.000</b>
18EE14	Flood Defence Levy - additional cost	0.011				<b>0.011</b>
18CM10	Use of the Budget Reserve	0.026	0.539			<b>0.565</b>
	<b>Proposed Use of Additional Funding</b>	<b>1.957</b>	<b>-0.411</b>	<b>0.000</b>	<b>0.000</b>	<b>1.546</b>
	<b>TOTAL CHANGES TO BUDGET PROPOSALS</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## Changes to the Budget Proposals Since Council papers published

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18EE17	<b>Communities</b> **17EE25 & 17EE45** - Area Stewardship funding : keep 4 posts for the area stewardship function rather than reducing to 2	0.150				<b>0.150</b>
18CM7	<b>Strategic Measures</b> Contribution to contingency (was £0.200m reduces contribton to £0.05m)	-0.150				<b>-0.150</b>
	<b>TOTAL CHANGES TO BUDGET PROPOSALS</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## Council Tax and Precepts 2017/18

### Council Tax Data

1. In order to set its budget for 2017/18, the council needs to calculate its council tax requirement. This is the amount that the council needs to raise from council tax to meet its expenditure after taking account of the income it will accrue from the following
  - (a) the amount to be received from specific grants.
  - (b) the amount to be received from Revenue Support Grant and the Business Rates Top Up under the Business Rates Retention Scheme.
  - (c) the amount to be received for the County Council's share of Non-Domestic Rating Income.
  - (d) any surpluses/shortfalls on the council tax collection funds for earlier years and the estimated position for the current year.
  - (e) the amount expected to be received from fees, charges and contributions.
2. In order to set its council tax for the forthcoming year, the council needs to calculate its council tax requirement and have available the council tax base, expressed in terms of Band D equivalent properties.
3. Based on the final information on funding and assuming a council tax requirement of **£328,064,005** as shown in the proposed Medium Term Financial Plan (Section 4.1) the calculation of the Band D Council Tax for 2017/18 is as follows:

### Council Tax Calculation 2017/18

	£m
County Council net expenditure after specific grants	422.531
Less: Revenue Support Grant	-18.665
Business Rates Top Up	-37.821
Non-Domestic Rating Income	-31.165
Council Tax Collection Fund Adjustments	-7.277
Business Rates Collection Fund Adjustments	0.461
<b>Council Tax Requirement (R)</b>	<b>328.064</b>
Council Tax Base (assuming losses on collection) (T)	243,807
<b>Band D Council Tax (R/T)</b>	<b>£1,345.59</b>

The calculation of the council tax for the other bands is shown below in Table 1. Table 2 analyses the tax base over each district council area and allocates the estimated County Council precept to each area relative to their tax base.

**Table 1****Council Tax by Property Band for Oxfordshire County Council**

Assuming a Band D council tax of £1,345.59, the council tax for other bands is as follows:

Property Band	Property Values	Band D Proportion	2017/18 £ p
A	Up to £40,000	6/9	897.06
B	Over £40,000 and up to £52,000	7/9	1,046.57
C	Over £52,000 and up to £68,000	8/9	1,196.08
D	Over £68,000 and up to £88,000	9/9	1,345.59
E	Over £88,000 and up to £120,000	11/9	1,644.61
F	Over £120,000 and up to £160,000	13/9	1,943.63
G	Over £160,000 and up to £320,000	15/9	2,242.65
H	Over £320,000	18/9	2,691.18

**Table 2****Allocation of Precept to Districts**

The County Council precept (£328,022,682) is the sum of the council tax income required to fund the Council's budget.

District Council	Tax Base Number	Assumed Precept Due
		£
Cherwell	51,639.50	69,485,594.81
Oxford City	44,623.40	60,044,800.81
South Oxfordshire	55,557.20	74,757,212.75
Vale of White Horse	49,406.00	66,480,219.54
West Oxfordshire	42,580.71	57,296,177.57
<b>TOTAL</b>	<b>243,806.81</b>	<b>328,064,055.48</b>

Formal approval is required under the council tax legislation for:

- The County Council's precept, allocated to district councils pro rata to their share of the council tax base for the County Council;
- The council tax figures for the County Council for a Band D equivalent property and a calculation of the equivalent council tax figure for all other bands.

The information must be given to district councils by 1 March 2017.





# Detailed Revenue Budget 2017/18

February 2017



Revenue Budget 2017/18  
Summary

Section 4.4

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
<b>People</b>	Expenditure	629,654	4,795	458	-4,751	-3,346	8,848	-28	635,630
	Recharge Income	-11,779	-1,195	0	0	100	0	-410	-13,284
	DSG income (*)	-243,608	-3,873	0	3,537	0	0	665	-243,279
	Grant income	-52,635	11,332	0	792	0	0	1	-40,510
	Other Income	-27,932	-11,478	-4	0	0	0	1,603	-37,811
		<b>293,700</b>	<b>-419</b>	<b>454</b>	<b>-422</b>	<b>-3,246</b>	<b>8,848</b>	<b>1,831</b>	<b>300,746</b>
<b>Communities</b>	Expenditure	195,156	-34,168	1,938	-106	-10,002	3,634	4,126	160,578
	Recharge Income	-64,635	18,925	0	-58	29	-1,759	-2,268	-49,766
	Grant income	-2,421	-310	0	0	0	0	0	-2,731
	Other Income	-19,099	3,152	-183	0	950	-1,100	0	-16,280
		<b>109,001</b>	<b>-12,401</b>	<b>1,755</b>	<b>-164</b>	<b>-9,023</b>	<b>775</b>	<b>1,858</b>	<b>91,801</b>
<b>Resources</b>	Expenditure	24,631	36,945	391	0	-10,899	12,374	3,517	66,959
	Recharge Income	-11,492	-20,955	0	-293	366	626	-7,895	-39,643
	Grant income	-642	0	0	0	0	0	0	-642
	Other Income	-5,184	-1,401	-52	0	-170	0	-52	-6,859
		<b>7,313</b>	<b>14,589</b>	<b>339</b>	<b>-293</b>	<b>-10,703</b>	<b>13,000</b>	<b>-4,430</b>	<b>19,815</b>
<b>Strategic Measures and Contributions to/from Reserves</b>	Expenditure	35,265	-1,769	0	0	16,402	-14,858	0	35,040
	Recharge Income	-4,492	0	0	0	-2,495	3,202	0	-3,785
	Grant income	-20,150	0	0	924	0	0	0	-19,226
	Other Income	-3,176	0	0	0	-87	1,403	0	-1,860
		<b>7,447</b>	<b>-1,769</b>	<b>0</b>	<b>924</b>	<b>13,820</b>	<b>-10,253</b>	<b>0</b>	<b>10,169</b>
<b>Net Operating Budget</b>		<b>417,461</b>	<b>0</b>	<b>2,548</b>	<b>45</b>	<b>-9,152</b>	<b>12,370</b>	<b>-741</b>	<b>422,531</b>

Revenue Budget 2017/18  
Summary

Section 4.4

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
General Government Grant	Grant income	-76,725	0	0	0	0	0	20,239	-56,486
Business Rates from District Councils	Other Income	-27,824	0	0	0	0	0	-2,880	-30,704
Collection Fund Surpluses/Deficits	Other Income	-7,015	0	0	0	0	0	-262	-7,277
<b>COUNCIL TAX REQUIREMENT</b>		<b>305,897</b>	<b>0</b>	<b>2,548</b>	<b>45</b>	<b>-9,152</b>	<b>12,370</b>	<b>16,356</b>	<b>328,064</b>

	Expenditure	884,706	5,803	2,787	-4,857	-7,845	9,998	7,615	898,207
	Recharge Income	-92,398	-3,225	0	-351	-2,000	2,069	-10,573	-106,478
	DSG income (*)	-243,608	-3,873	0	3,537	0	0	665	-243,279
	Grant income	-152,573	11,022	0	1,716	0	0	20,240	-119,595
	Other Income	-90,230	-9,727	-239	0	693	303	-1,591	-100,791
<b>COUNCIL TAX REQUIREMENT</b>		<b>305,897</b>	<b>0</b>	<b>2,548</b>	<b>45</b>	<b>-9,152</b>	<b>12,370</b>	<b>16,356</b>	<b>328,064</b>

(\*) Notes

1. DSG = Dedicated Schools Grant.

2. For CEF further changes will be required to reflect revised pupil numbers and academy conversions.

[References to the "Service and Resource Planning: Service Analysis 2016/17" publication have been added throughout this document to show the movement from 2016/17 to 2017/18.](#)

## Draft Revenue Budget 2017/18

## People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>CEF1</b>	<b>CEF1</b>	<b><u>EDUCATION &amp; LEARNING</u></b>									
CEF1-1	CEF1-1	Management & Central Costs (including admin and support service recharges)	expenditure recharge Income DSG income grant income income	2,854 0 -424 0 0	-131 0 131 0 0	20 0 0 0 0	-180 0 -241 0 0	0 0 0 0 0	0 0 0 0 0	-427 0 0 0 0	2,136 0 -534 0 0
				2,430	0	20	-421	0	0	-427	1,602
CEF1-2	CEF1-2	Additional & Special Educational Needs	expenditure recharge Income DSG income grant income income	33,991 -570 -31,272 0 -644	2,905 -3 -2,958 0 -32	22 0 0 0 0	1,911 0 -1,911 0 0	-250 0 0 0 0	471 0 0 0 0	-37 0 0 0 0	39,013 -573 -36,141 0 -676
				1,505	-88	22	0	-250	471	-37	1,623
CEF1-4	CEF1-4	Education	expenditure recharge Income DSG income grant income income	9,437 -1,140 -4,432 -665 -1,830	1,267 660 -1,823 655 -758	8 0 0 0 0	-2,062 0 1,849 0 0	-984 0 0 0 0	0 0 0 0 0	-1,548 7 0 0 1,537	6,118 -473 -4,406 -10 -1,051
				1,370	1	8	-213	-984	0	-4	178
CEF1-5	CEF1-5	School Organisation & Planning (Including Home to School Transport recharge)	expenditure recharge Income DSG income grant income income	19,781 -113 -4,044 0 0	308 -288 -59 0 0	9 0 0 0 0	-63 0 61 0 0	-681 0 0 0 0	2,521 0 0 0 0	312 0 0 0 0	22,187 -401 -4,042 0 0
				15,624	-39	9	-2	-681	2,521	312	17,744
		<b>SUBTOTAL EDUCATION &amp; LEARNING</b>		<b>20,929</b>	<b>-126</b>	<b>59</b>	<b>-636</b>	<b>-1,915</b>	<b>2,992</b>	<b>-156</b>	<b>21,147</b>

## Draft Revenue Budget 2017/18

## People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>CEF2</b>	<b>CEF2</b>	<b><u>CHILDREN'S SOCIAL CARE</u></b>									
CEF2-1	CEF2-1	Management & Central Costs (including admin and support service recharges)	expenditure recharge Income DSG income grant income income	5,290 -37 0 0 0	-845 0 0 0 0	34 0 0 0 0	180 0 0 0 0	0 0 0 0 0	700 0 0 0 0	973 0 0 0 0	6,332 -37 0 0 0
				5,253	-845	34	180	0	700	973	6,295
CEF2-3	CEF2-3	Social Care	expenditure recharge Income DSG income grant income income	25,678 -369 -1,352 -1,207 -301	2,103 -2,432 1,352 21 0	102 0 0 0 0	0 0 0 0 0	-238 0 0 0 0	4,100 0 0 0 0	-6,881 0 0 0 0	24,864 -2,801 0 -1,186 -301
				22,449	1,044	102	0	-238	4,100	-6,881	20,576
CEF2-4	-	Locality & Community Support Service	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,297 0 0 0 0	1,297 0 0 0 0
				0	0	0	0	0	0	1,297	1,297
CEF2-5	-	Family Support Service	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	11,822 -458 0 0 0	11,822 -458 0 0 0
				0	0	0	0	0	0	11,364	11,364
CEF2-6	-	Education, Employment & Training	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,725 0 0 0 -950	1,725 0 0 0 -950
				0	0	0	0	0	0	775	775

## Draft Revenue Budget 2017/18

## People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF2-7	CEF2-7	Early Intervention	expenditure	16,744	-954	87	0	-4,200	0	-11,677	0
			recharge Income	-53	12	0	0	0	0	41	0
			DSG income	-2,165	1,500	0	0	0	0	665	0
			grant income	0	0	0	0	0	0	0	0
			income	-374	-606	0	0	0	0	980	0
				14,152	-48	87	0	-4,200	0	-9,991	0
		<b>SUBTOTAL CHILDREN'S SOCIAL CARE</b>		<b>41,854</b>	<b>151</b>	<b>223</b>	<b>180</b>	<b>-4,438</b>	<b>4,800</b>	<b>-2,463</b>	<b>40,307</b>
<b>CEF3</b>	<b>CEF3</b>	<b><u>CHILDREN'S SOCIAL CARE</u></b>									
		<b><u>COUNTYWIDE SERVICES</u></b>									
CEF3-2	CEF3-2	Corporate Parenting	expenditure	17,659	105	98	0	238	500	3,135	21,735
			recharge Income	-60	0	0	0	0	0	0	-60
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-48	0	0	0	0	0	0	-48
				17,551	105	98	0	238	500	3,135	21,627
CEF3-3	CEF3-3	Safeguarding	expenditure	1,809	33	15	0	0	0	45	1,902
			recharge Income	-53	0	0	0	0	0	0	-53
			DSG income	-64	0	0	0	0	0	0	-64
			grant income	0	0	0	0	0	0	0	0
			income	-94	0	0	0	0	0	0	-94
				1,598	33	15	0	0	0	45	1,691
CEF3-4	CEF3-4	Services for Disabled Children	expenditure	7,286	48	21	0	-250	0	-37	7,068
			recharge Income	-10	0	0	0	0	0	0	-10
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				7,276	48	21	0	-250	0	-37	7,058
CEF3-5	CEF3-5	Youth Offending Service	expenditure	1,276	-13	10	0	0	0	-64	1,209
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	0	0	0	0	0	0	0	0
			grant income	-536	-15	0	0	0	0	1	-550
			income	-314	28	0	0	0	0	36	-250
				426	0	10	0	0	0	-27	409
		<b>SUBTOTAL CHILDREN'S SOCIAL CARE</b>		<b>26,851</b>	<b>186</b>	<b>144</b>	<b>0</b>	<b>-12</b>	<b>500</b>	<b>3,116</b>	<b>30,785</b>
		<b>COUNTYWIDE SERVICES</b>									

Draft Revenue Budget 2017/18  
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>CEF4</b>	<b>CEF4</b>	<b><u>SCHOOLS</u></b>									
CEF4-1	CEF4-1	Delegated Budgets	expenditure	207,990	4,052	0	-12,944	0	0	0	199,098
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-167,494	-4,052	0	12,944	0	0	0	-158,602
			grant income	-18,101	10,671	0	0	0	0	0	-7,430
			income	-22,395	-10,671	0	0	0	0	0	-33,066
				0	0	0	0	0	0	0	0
CEF4-2	CEF4-2	Early Years Single Funding Formula (Nursery Education Funding)	expenditure	25,027	-281	0	8,815	0	0	0	33,561
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-25,027	281	0	-8,815	0	0	0	-33,561
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
CEF4-3	CEF4-3	Non-Delegated Schools Costs	expenditure	1,061	0	0	-51	0	0	0	1,010
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-618	0	0	-42	0	0	0	-660
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				443	0	0	-93	0	0	0	350
CEF4-4	CEF4-4	Schools Support Service Recharges	expenditure	5,149	-1,755	0	-357	0	0	0	3,037
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-5,149	1,755	0	344	0	0	0	-3,050
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	-13	0	0	0	-13
CEF4-5	CEF4-5	Capitalised Repairs & Maintenance	expenditure	1,567	0	0	0	0	0	0	1,567
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-1,567	0	0	0	0	0	0	-1,567
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
		<b>SUBTOTAL SCHOOLS</b>		<b>443</b>	<b>0</b>	<b>0</b>	<b>-106</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>337</b>

## Draft Revenue Budget 2017/18

## People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>CEF5</b>	<b>CEF5</b>	<b><u>CHILDREN, EDUCATION &amp; FAMILIES</u></b> <b><u>(CEF) CENTRAL COSTS</u></b>									
CEF5-1	CEF5-1	Management, Admin & Central Support Service Recharges	expenditure recharge Income DSG income grant income income	545 0 0 0 0	-202 0 0 0 0	4 0 0 0 0	0 0 -476 0 0	199 0 0 0 0	0 0 0 0 0	-9 0 0 0 0	537 0 -476 0 0
				545	-202	4	-476	199	0	-9	61
CEF5-2	CEF5-2	Premature Retirement Compensation (PRC)	expenditure recharge Income DSG income grant income income	3,860 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	3,860 0 0 0 0
				3,860	0	0	0	0	0	0	3,860
CEF5-3	CEF5-3	Joint Commissioning Recharge	expenditure recharge Income DSG income grant income income	1,255 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 -176 0 0	-250 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,005 0 -176 0 0
				1,255	0	0	-176	-250	0	0	829
		<b>SUBTOTAL CEF CENTRAL COSTS</b>		<b>5,660</b>	<b>-202</b>	<b>4</b>	<b>-652</b>	<b>-51</b>	<b>0</b>	<b>-9</b>	<b>4,750</b>
			expenditure recharge Income DSG income grant income income	388,259 -2,405 -243,608 -20,509 -26,000	6,640 -2,051 -3,873 11,332 -12,039	430 0 0 0 0	-4,751 0 3,537 0 0	-6,416 0 0 0 0	8,292 0 0 0 0	-1,371 -410 665 1 1,603	391,083 -4,866 -243,279 -9,176 -36,436
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>95,737</b>	<b>9</b>	<b>430</b>	<b>-1,214</b>	<b>-6,416</b>	<b>8,292</b>	<b>488</b>	<b>97,326</b>



## Draft Revenue Budget 2017/18

## People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
		Non Negotiable Support Service Recharge	support service recharge expenditure	10,859	0	0	0	0	0	360	11,219
			support service recharge income	0	0	0	0	0	0	0	0
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGE</b>		<b>10,859</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360</b>	<b>11,219</b>
			expenditure	<b>399,118</b>	<b>6,640</b>	<b>430</b>	<b>-4,751</b>	<b>-6,416</b>	<b>8,292</b>	<b>-1,011</b>	<b>402,302</b>
			recharge income	<b>-2,405</b>	<b>-2,051</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-410</b>	<b>-4,866</b>
			DSG income	<b>-243,608</b>	<b>-3,873</b>	<b>0</b>	<b>3,537</b>	<b>0</b>	<b>0</b>	<b>665</b>	<b>-243,279</b>
			grant income	<b>-20,509</b>	<b>11,332</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>-9,176</b>
			income	<b>-26,000</b>	<b>-12,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,603</b>	<b>-36,436</b>
		<b>DIRECTORATE TOTAL</b>		<b>106,596</b>	<b>9</b>	<b>430</b>	<b>-1,214</b>	<b>-6,416</b>	<b>8,292</b>	<b>848</b>	<b>108,545</b>

Draft Revenue Budget 2017/18  
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>SCS1</b>	<b>SCS1</b>	<b>ADULT SOCIAL CARE</b>									
<b>SCS1-1</b>		<b>Pooled Budget Contributions</b>									
SCS1-1A		Older People	Expenditure	66,922	7,888	24	0	-2,628	1,408	48	73,662
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				66,922	7,888	24	0	-2,628	1,408	48	73,662
SCS1-1B		Physical Disabilities	Expenditure	882	11,118	-132	0	0	0	-74	11,794
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				882	11,118	-132	0	0	0	-74	11,794
SCS1-1C		Learning Disabilities	Expenditure	0	68,245	1	0	350	272	0	68,868
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	68,245	1	0	350	272	0	68,868
SCS1-1D		Mental Health	Expenditure	0	8,975	0	0	0	400	0	9,375
SCS1-1E			Recharge Income	0	0	0	0	0	0	0	0
			income	0	-51	0	0	0	0	0	-51
				0	8,924	0	0	0	400	0	9,324
		<b>Subtotal Pooled Budget Contributions</b>		<b>67,804</b>	<b>96,175</b>	<b>-107</b>	<b>0</b>	<b>-2,278</b>	<b>2,080</b>	<b>-26</b>	<b>163,648</b>
<b>SCS1-2</b>		<b>Adult Protection &amp; Mental Capacity</b>									
SCS1-2		Including: Safeguarding,	Expenditure	76,596	-73,118	26	0	-585	0	0	2,919
A to E		Deprivation of Liberty Standards,	Recharge Income	-4,550	4,286	0	0	0	0	0	-264
		Emergency Duty Team	income	-20	-10	0	0	0	0	0	-30
				72,026	-68,842	26	0	-585	0	0	2,625
		<b>Adult Protection &amp; Mental Capacity</b>		<b>72,026</b>	<b>-68,842</b>	<b>26</b>	<b>0</b>	<b>-585</b>	<b>0</b>	<b>0</b>	<b>2,625</b>
<b>SCS1-3</b>		<b>Provider &amp; Support Services</b>									
SCS1-3A to		Including: Money Management,	Expenditure	8,993	243	72	0	0	0	-5	9,303
SCS1-3H		Shared Lives, Employment Services,	Recharge Income	0	-6,778	0	0	0	0	0	-6,778
		Daytime Support Services	income	-53	-808	-4	0	0	0	0	-865
				8,940	-7,343	68	0	0	0	-5	1,660
		<b>Subtotal Provider &amp; Support Services</b>		<b>8,940</b>	<b>-7,343</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-5</b>	<b>1,660</b>

Draft Revenue Budget 2017/18  
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>SCS1-4</b>		<b>Domestic Violence</b>									
		Domestic Violence	Expenditure	15,650	-15,212	0	0	0	0	200	638
			Recharge Income	-2,083	2,083	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			income	-1,268	1,268	0	0	0	0	0	0
				12,299	-11,861	0	0	0	0	200	638
		<b>Subtotal Domestic Violence</b>		<b>12,299</b>	<b>-11,861</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>638</b>
<b>SCS1-5</b>		<b>Housing Related Support</b>									
SCS1-5A		Including: Housing Support, Drugs and Alcohol	Expenditure	11,925	-9,442	0	0	-500	0	-200	1,783
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				11,925	-9,442	0	0	-500	0	-200	1,783
		<b>Subtotal Housing Related Support</b>		<b>11,925</b>	<b>-9,442</b>	<b>0</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>-200</b>	<b>1,783</b>
<b>SCS1-6</b>		<b>Other Funding</b>									
		including: ASC Precept	Expenditure	119	2,136	0	0	6,364	-1,524	3	7,098
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				119	2,136	0	0	6,364	-1,524	3	7,098
		<b>Subtotal Other Funding</b>		<b>119</b>	<b>2,136</b>	<b>0</b>	<b>0</b>	<b>6,364</b>	<b>-1,524</b>	<b>3</b>	<b>7,098</b>
<b>SCS1-7</b>		<b>Adult Social Care Recharges</b>									
SCS1-8			Expenditure	0	137	0	0	0	0	63	200
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	137	0	0	0	0	63	200
		<b>Subtotal Adult Social Care Recharges</b>		<b>0</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63</b>	<b>200</b>
		<b>ADULT SOCIAL CARE</b>		<b>173,113</b>	<b>960</b>	<b>-13</b>	<b>0</b>	<b>3,001</b>	<b>556</b>	<b>35</b>	<b>177,652</b>

Draft Revenue Budget 2017/18  
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>SCS2</b>	<b>SCS2</b>	<b><u>JOINT COMMISSIONING</u></b>									
SCS2-1 to SCS2-4		Including: Leadership Team, Children & Young People, Adults, Quality, Procurement & Contracts	Expenditure	7,014	-2,815	37	0	69	0	-17	4,288
			Recharge Income	-2,564	1,265	0	0	100	0	0	-1,199
			income	-414	162	0	0	0	0	0	-252
				4,036	-1,388	37	0	169	0	-17	2,837
		<b>TOTAL JOINT COMMISSIONING</b>		<b>4,036</b>	<b>-1,388</b>	<b>37</b>	<b>0</b>	<b>169</b>	<b>0</b>	<b>-17</b>	<b>2,837</b>
			Expenditure	188,101	-1,845	28	0	3,070	556	18	189,928
			Recharge Income	-9,197	856	0	0	100	0	0	-8,241
			Grant income	0	0	0	0	0	0	0	0
			Income	-1,755	561	-4	0	0	0	0	-1,198
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>177,149</b>	<b>-428</b>	<b>24</b>	<b>0</b>	<b>3,170</b>	<b>556</b>	<b>18</b>	<b>180,489</b>
		Non Negotiable Support Service Recharges	support service recharge expenditure	9,955	0	0	0	0	0	1,757	11,712
			support service recharge income	0	0	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			Income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES</b>		<b>9,955</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,757</b>	<b>11,712</b>
			Expenditure	198,056	-1,845	28	0	3,070	556	1,775	201,640
			Recharge Income	-9,197	856	0	0	100	0	0	-8,241
			Grant income	0	0	0	0	0	0	0	0
			Income	-1,755	561	-4	0	0	0	0	-1,198
		<b>DIRECTORATE TOTAL</b>		<b>187,104</b>	<b>-428</b>	<b>24</b>	<b>0</b>	<b>3,170</b>	<b>556</b>	<b>1,775</b>	<b>192,201</b>

The Adult Social Care budget is shown using the revised structure due to the extensive restructure that took place during 2016/17.

Draft Revenue Budget 2017/18  
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
PH1	PH1	LA Commissioning Responsibilities - Nationally Defined	Expenditure	18,121	0	0	0	0	0	-498	17,623
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		<b>SUBTOTAL LA COMMISSIONING RESPONSIBILITIES - NATIONALLY DEFINED</b>		<b>18,121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-498</b>	<b>17,623</b>
PH2	PH2	LA Commissioning Responsibilities - Locally defined	expenditure	13,688	0	0	0	0	0	-294	13,394
			recharge income	-177	0	0	0	0	0	0	-177
			grant income	0	0	0	0	0	0	0	0
			income	-177	0	0	0	0	0	0	-177
		<b>SUBTOTAL LA COMMISSIONING RESPONSIBILITIES - LOCALLY DEFINED</b>		<b>13,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-294</b>	<b>13,040</b>
PH3	PH3	Public Health Recharges	expenditure	99	572	0	0	0	0	0	671
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		<b>SUBTOTAL PUBLIC HEALTH RECHARGES</b>		<b>99</b>	<b>572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>671</b>
PH4	PH4	Grant Income	expenditure	0	0	0	0	0	0	0	0
			recharge income	0	0	0	0	0	0	0	0
			grant income	-32,126	0	0	792	0	0	0	-31,334
			income	0	0	0	0	0	0	0	0
		<b>SUBTOTAL GRANT INCOME</b>		<b>-32,126</b>	<b>0</b>	<b>0</b>	<b>792</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-31,334</b>
			expenditure	31,908	572	0	0	0	0	-792	31,688
			recharge income	-177	0	0	0	0	0	0	-177
			grant income	-32,126	0	0	792	0	0	0	-31,334
			income	-177	0	0	0	0	0	0	-177
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>-572</b>	<b>572</b>	<b>0</b>	<b>792</b>	<b>0</b>	<b>0</b>	<b>-792</b>	<b>0</b>
			support service recharge expenditure	572	-572	0	0	0	0	0	0
			PH grant income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES</b>		<b>572</b>	<b>-572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
			Expenditure	<b>32,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-792</b>	<b>31,688</b>
			Recharge Income	<b>-177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-177</b>
			Grant Income	<b>-32,126</b>	<b>0</b>	<b>0</b>	<b>792</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-31,334</b>
			Income	<b>-177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-177</b>
		<b>DIRECTORATE TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>792</b>	<b>0</b>	<b>0</b>	<b>-792</b>	<b>0</b>

Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>EE1</b>	<b>EE1</b>	<b><u>STRATEGY &amp; INFRASTRUCTURE</u></b>									
EE1-1 to EE1-5	EE1-1 to EE1-4	Strategy & Infrastructure	expenditure recharge income grant income income	9,736 -851 -635 -3,473	-1,771 467 635 284	59 0 0 -10	-1 0 0 0	-461 0 0 265	375 0 0 -1,325	-5 0 0 0	7,932 -384 0 -4,259
				4,777	-385	49	-1	-196	-950	-5	3,289
EE1-6	EE1-6	Local Enterprise Partnership	expenditure recharge income grant income income	750 0 -750 0	1,368 -314 -635 -83	0 0 0 0	0 0 0 0	-50 0 0 0	0 0 0 0	0 0 0 0	2,068 -314 -1,385 -83
				0	336	0	0	-50	0	0	286
EE1-7	EE1-5	Flood Defence Levy	expenditure recharge income grant income income	541 0 0 0	-541 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				541	-541	0	0	0	0	0	0
		<b>SUBTOTAL STRATEGY &amp; INFRASTRUCTURE</b>		<b>5,318</b>	<b>-590</b>	<b>49</b>	<b>-1</b>	<b>-246</b>	<b>-950</b>	<b>-5</b>	<b>3,575</b>
<b>EE2</b>	<b>EE2</b>	<b><u>COMMERCIAL SERVICES</u></b>									
EE2-1	EE2-1	Commercial Services Management	expenditure recharge income grant income income	-905 0 0 -95	-1 0 0 95	5 0 0 0	0 0 0 0	-2,651 0 0 0	0 0 0 0	-111 0 0 0	-3,663 0 0 0
EE2-1	EE2-1	Commercial Services Management		<b>-1,000</b>	<b>94</b>	<b>5</b>	<b>0</b>	<b>-2,651</b>	<b>0</b>	<b>-111</b>	<b>-3,663</b>
EE2-2	EE2-2	Property & Procurement									
EE2-21	EE2-21	Property & Procurement Management	expenditure recharge income grant income income	334 0 0 0	0 0 0 0	2 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	-22 0 0 0	314 0 0 0
				334	0	2	0	0	0	-22	314
EE2-22	EE2-22	Property & Facilities Management	expenditure recharge income grant income income	27,864 -9,819 0 -679	-48 457 0 2	191 0 0 -1	-106 -58 0 0	-3,870 29 0 -85	83 91 0 0	-341 119 0 0	23,773 -9,181 0 -763
				17,366	411	190	-164	-3,926	174	-222	13,829

Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
EE2-23	EE2-23	Property Programme Office	expenditure	536	0	10	0	-190	0	0	356
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				536	0	10	0	-190	0	0	356
<b>EE2-2</b>	<b>EE2-2</b>	<b>Subtotal Property &amp; Procurement</b>		<b>18,236</b>	<b>411</b>	<b>202</b>	<b>-164</b>	<b>-4,116</b>	<b>174</b>	<b>-244</b>	<b>14,499</b>
<b>EE2-3</b>	<b>EE2-3</b>	<b>Network &amp; Asset Management</b>									
EE2-31 to EE2-34	EE2-31 to EE2-34	Network & Asset Management	expenditure	11,573	654	350	0	-655	431	0	12,353
			recharge income	-752	72	0	0	0	0	0	-680
			grant income	0	0	0	0	0	0	0	0
			income	-1,303	20	-24	0	0	0	0	-1,307
				9,518	746	326	0	-655	431	0	10,366
EE2-35	EE2-35	Countryside & Records	expenditure	2,222	-129	12	0	0	170	0	2,275
			recharge income	-5	-4	0	0	0	0	0	-9
			grant income	-242	0	0	0	0	0	0	-242
			income	-195	0	-2	0	0	0	0	-197
				1,780	-133	10	0	0	170	0	1,827
EE2-36	EE2-36	On/Off Street Parking and Park & Rides	expenditure	6,064	0	5	0	0	31	1	6,101
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-6,064	0	-121	0	-100	200	0	-6,085
				0	0	-116	0	-100	231	1	16
<b>EE2-3</b>	<b>EE2-3</b>	<b>Subtotal Network &amp; Asset Management</b>		<b>11,298</b>	<b>613</b>	<b>220</b>	<b>0</b>	<b>-755</b>	<b>832</b>	<b>1</b>	<b>12,209</b>
<b>EE2-4</b>	<b>EE2-4</b>	<b>Delivery</b>	expenditure	7,736	-149	0	0	-175	330	-5	7,737
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-217	147	0	0	0	0	0	-70
<b>EE2-4</b>	<b>EE2-4</b>	<b>Subtotal Delivery</b>		<b>7,519</b>	<b>-2</b>	<b>0</b>	<b>0</b>	<b>-175</b>	<b>330</b>	<b>-5</b>	<b>7,667</b>

Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>EE2-5</b>	<b>EE2-5</b>	<b>Highways, Transport &amp; Waste</b>									
EE2-51A	EE2-51A	Waste Management	expenditure	26,698	-1,085	504	0	945	-11	2	27,053
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-1,155	1,025	-2	0	-150	0	0	-282
				25,543	-60	502	0	795	-11	2	26,771
EE2-51B	EE2-51B	Supported Transport (including Integrated Transport Unit)	expenditure	30,148	1,115	599	1	-2,348	1,850	7	31,372
			recharge income	-17,178	59	0	0	0	-1,850	-315	-19,284
			grant income	-794	-310	0	0	0	0	0	-1,104
			income	-665	-1,057	-12	0	1,045	0	0	-689
				11,511	-193	587	1	-1,303	0	-308	10,295
EE2-52	EE2-52	H&T Contract & Performance Mgt	expenditure	1,691	251	6	0	-118	0	0	1,830
			recharge income	-35	-13	0	0	0	0	0	-48
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				1,656	238	6	0	-118	0	0	1,782
EE2-53	EE2-53	Area Stewards	expenditure	1,947	-345	15	0	0	400	0	2,017
			recharge income	-15	0	0	0	0	0	0	-15
			grant income	0	0	0	0	0	0	0	0
			income	0	-21	0	0	0	0	0	-21
				1,932	-366	15	0	0	400	0	1,981
<b>EE2-5</b>	<b>EE2-5</b>	<b>Subtotal Highways, Transport &amp; Waste</b>		<b>40,642</b>	<b>-381</b>	<b>1,110</b>	<b>1</b>	<b>-626</b>	<b>389</b>	<b>-306</b>	<b>40,829</b>
<b>EE2-6</b>	<b>EE2-6</b>	<b>Major Infrastructure Delivery</b>	expenditure	235	925	12	0	0	0	0	1,172
			recharge income	-133	-776	0	0	0	0	0	-909
			grant income	0	0	0	0	0	0	0	0
			income	-150	-91	0	0	0	0	0	-241
<b>EE2-6</b>	<b>EE2-6</b>	<b>Subtotal Major Infrastructure Delivery</b>		<b>-48</b>	<b>58</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22</b>
		<b>SUBTOTAL COMMERCIAL SERVICES</b>		<b>76,647</b>	<b>793</b>	<b>1,549</b>	<b>-163</b>	<b>-8,323</b>	<b>1,725</b>	<b>-665</b>	<b>71,563</b>



Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>EE3</b>	<b>EE3</b>	<b><u>OXFORDSHIRE CUSTOMER SERVICES</u></b>									
EE3-1	EE3-1	Management Team (Moved to CEO7)	expenditure recharge income grant income income	442 0 0 0	-442 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				442	-442	0	0	0	0	0	0
EE3-2	EE3-2	Education Support Services (Moved to CEO7)	expenditure recharge income grant income income	2,595 -2,750 0 -397	-2,595 2,750 0 397	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				-552	552	0	0	0	0	0	0
EE3-3	EE3-3	ICT (Moved to CEO7)	expenditure recharge income grant income income	13,690 -2,711 0 -1,127	-13,690 2,711 0 1,127	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				9,852	-9,852	0	0	0	0	0	0
EE3-4	EE3-4	Business Development (Moved to CEO7)	expenditure recharge income grant income income	3,100 -491 0 0	-3,100 491 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				2,609	-2,609	0	0	0	0	0	0
EE3-5	EE3-5	Customer Service Centre (Moved to CEO7)	expenditure recharge income grant income income	2,521 -811 0 -265	-2,521 811 0 265	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				1,445	-1,445	0	0	0	0	0	0
EE3-6	EE3-6	Cultural Services (Moved to CEO7)	expenditure recharge income grant income income	8,114 -78 0 -1,041	-8,114 78 0 1,041	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				6,995	-6,995	0	0	0	0	0	0
		<b>SUBTOTAL OXFORDSHIRE CUSTOMER SERVICES</b>		<b>20,791</b>	<b>-20,791</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
			expenditure	157,632	-30,218	1,770	-106	-9,573	3,659	-474	122,690
			recharge income	-35,629	6,789	0	-58	29	-1,759	-196	-30,824
			grant income	-2,421	-310	0	0	0	0	0	-2,731
			income	-16,826	3,151	-172	0	975	-1,125	0	-13,997
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>102,756</b>	<b>-20,588</b>	<b>1,598</b>	<b>-164</b>	<b>-8,569</b>	<b>775</b>	<b>-670</b>	<b>75,138</b>
		Non Negotiable Support Service Recharges	support service recharge expenditure	9,458	-3,949	0	0	0	0	3,990	9,499
			support service recharge income	-29,002	12,136	0	0	0	0	-2,072	-18,938
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES</b>		<b>-19,544</b>	<b>8,187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,918</b>	<b>-9,439</b>
			Expenditure	<b>167,090</b>	<b>-34,167</b>	<b>1,770</b>	<b>-106</b>	<b>-9,573</b>	<b>3,659</b>	<b>3,516</b>	<b>132,189</b>
			Recharge Income	<b>-64,631</b>	<b>18,925</b>	<b>0</b>	<b>-58</b>	<b>29</b>	<b>-1,759</b>	<b>-2,268</b>	<b>-49,762</b>
			Grant income	<b>-2,421</b>	<b>-310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,731</b>
			Income	<b>-16,826</b>	<b>3,151</b>	<b>-172</b>	<b>0</b>	<b>975</b>	<b>-1,125</b>	<b>0</b>	<b>-13,997</b>
		<b>DIRECTORATE TOTAL</b>		<b>83,212</b>	<b>-12,401</b>	<b>1,598</b>	<b>-164</b>	<b>-8,569</b>	<b>775</b>	<b>1,248</b>	<b>65,699</b>

Draft Revenue Budget 2017/18  
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
<b>SCS3</b>	<b>SCS3-1</b>	<b><u>FIRE &amp; RESCUE SERVICE and COMMUNITY SAFETY</u></b>									
SCS3-1	SCS3-1	Fire and Rescue Service	Expenditure	22,899	-102	150	0	-429	25	44	22,587
			Recharge Income	-4	0	0	0	0	0	0	-4
			income	-929	102	-7	0	-25	25	0	-834
				21,966	0	143	0	-454	50	44	21,749
SCS3-2	SCS3-2	Emergency Planning	Expenditure	258	0	2	0	0	-50	1	211
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				258	0	2	0	0	-50	1	211
SCS3-3	SCS3-3	Gypsy & Traveller Services	Expenditure	962	101	3	0	0	0	7	1,073
			Recharge Income	0	0	0	0	0	0	0	0
			income	-1,054	-101	-3	0	0	0	0	-1,158
				-92	0	0	0	0	0	7	-85
SCS3-4	SCS3-4	Trading Standards	Expenditure	1,621	0	13	0	0	0	74	1,708
			Recharge Income	0	0	0	0	0	0	0	0
			income	-290	0	-1	0	0	0	0	-291
				1,331	0	12	0	0	0	74	1,417
		<b>TOTAL FIRE &amp; RESCUE SERVICE and COMMUNITY SAFETY</b>		<b>23,463</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>-454</b>	<b>0</b>	<b>126</b>	<b>23,292</b>
			Expenditure	25,740	-1	168	0	-429	-25	126	25,579
			Recharge Income	-4	0	0	0	0	0	0	-4
			Grant income	0	0	0	0	0	0	0	0
			Income	-2,273	1	-11	0	-25	25	0	-2,283
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>23,463</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>-454</b>	<b>0</b>	<b>126</b>	<b>23,292</b>

**Draft Revenue Budget 2017/18  
Communities**

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
		Non Negotiable Support Service Recharges	support service recharge expenditure	2,326	0	0	0	0	0	484	2,810
			support service recharge income	0	0	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			Income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES</b>		<b>2,326</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>484</b>	<b>2,810</b>
			Expenditure	<b>28,066</b>	<b>-1</b>	<b>168</b>	<b>0</b>	<b>-429</b>	<b>-25</b>	<b>610</b>	<b>28,389</b>
			Recharge Income	<b>-4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4</b>
			Grant income	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
			Income	<b>-2,273</b>	<b>1</b>	<b>-11</b>	<b>0</b>	<b>-25</b>	<b>25</b>	<b>0</b>	<b>-2,283</b>
		<b>DIRECTORATE TOTAL</b>		<b>25,789</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>-454</b>	<b>0</b>	<b>610</b>	<b>26,102</b>

Draft Revenue Budget 2017/18  
Resources

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18	
				£000	£000	£000	£000	£000	£000	£000	£000	
CEO1	CEO1	Corporate Services	expenditure	409	399	2	0	135	0	-1	944	
			recharge income	0	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0	0
				409	399	2	0	135	0	-1	944	
CEO2	CEO2	Human Resources	expenditure	4,903	-689	29	0	80	0	2	4,325	
			recharge income	-1,479	454	0	0	0	0	0	0	-1,025
			income	-104	-38	0	0	0	0	0	0	-142
				3,320	-273	29	0	80	0	2	3,158	
CEO3	CEO3	Corporate Finance & Internal Audit	expenditure	6,624	-135	56	0	-100	0	1	6,446	
			recharge income	-1,239	409	0	-133	0	0	0	0	-963
			income	-1,379	129	0	0	0	0	0	0	-1,250
				4,006	403	56	-133	-100	0	1	4,233	
CEO4	CEO4	Law & Culture	expenditure	8,971	-110	41	0	0	700	-1	9,601	
			recharge income	-2,016	59	0	0	0	-700	0	-2,657	
			grant income	-642	0	0	0	0	0	0	0	-642
			income	-3,701	1	-35	0	-182	0	0	0	-3,917
							2,612	-50	6	0	-182	0
CEO5	CEO5	Policy	expenditure	885	3,816	43	0	-166	0	1	4,579	
			recharge income	-401	1,862	0	0	150	0	0	0	1,611
			income	0	-101	-2	0	0	0	0	0	-103
				484	5,577	41	0	-16	0	1	6,087	
CEO6	CEO6	Corporate & Democratic Core	expenditure	1,697	-1,618	0	0	0	0	5	84	
			recharge income	0	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0	0
				1,697	-1,618	0	0	0	0	5	84	
CEO7	EE3	Transformation (Moved from EE3)	expenditure	0	26,687	220	0	-10,848	11,674	134	27,867	
			recharge income	0	-8,575	0	-160	216	1,326	0	-7,193	
			income	0	-1,392	-15	0	12	0	-52	-1,447	
							0	16,720	205	-160	-10,620	13,000
				23,489	28,350	391	0	-10,899	12,374	141	53,846	
				-5,135	-5,791	0	-293	366	626	0	-10,227	
				-642	0	0	0	0	0	0	-642	
				-5,184	-1,401	-52	0	-170	0	-52	-6,859	
		<b>BUDGET CONTROLLABLE BY DIRECTORATE</b>		<b>12,528</b>	<b>21,158</b>	<b>339</b>	<b>-293</b>	<b>-10,703</b>	<b>13,000</b>	<b>89</b>	<b>36,118</b>	

Draft Revenue Budget 2017/18  
Resources

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
		Non Negotiable Support Service	support service recharge expenditure	1,142	8,595	0	0	0	0	3,376	13,113
			support service recharge income	-6,357	-15,164	0	0	0	0	-7,895	-29,416
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		<b>TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES</b>		<b>-5,215</b>	<b>-6,569</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4,519</b>	<b>-16,303</b>
			expenditure	<b>24,631</b>	<b>36,945</b>	<b>391</b>	<b>0</b>	<b>-10,899</b>	<b>12,374</b>	<b>3,517</b>	<b>66,959</b>
			recharge income	<b>-11,492</b>	<b>-20,955</b>	<b>0</b>	<b>-293</b>	<b>366</b>	<b>626</b>	<b>-7,895</b>	<b>-39,643</b>
			grant income	<b>-642</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-642</b>
			income	<b>-5,184</b>	<b>-1,401</b>	<b>-52</b>	<b>0</b>	<b>-170</b>	<b>0</b>	<b>-52</b>	<b>-6,859</b>
		<b>DIRECTORATE TOTAL</b>		<b>7,313</b>	<b>14,589</b>	<b>339</b>	<b>-293</b>	<b>-10,703</b>	<b>13,000</b>	<b>-4,430</b>	<b>19,815</b>

**Draft Revenue Budget 2017/18**  
**Strategic Measures**

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
<b><u>CAPITAL FINANCING</u></b>									
Principal	Expenditure	15,534				85	-7,185		8,434
Interest	Expenditure	17,561				-157	-278		17,126
Net Interest on Balances (split income and expenditure)	Expenditure	600				237	-465		372
	Recharge Income	-3,242				-1,245	1,202		-3,285
	Other income	-3,176				-87	1,403		-1,860
		-5,818	0	0	0	-1,095	2,140	0	-4,773
<b>SUBTOTAL CAPITAL FINANCING</b>		<b>27,277</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,167</b>	<b>-5,323</b>	<b>0</b>	<b>20,787</b>
Contingency	Expenditure	4,625	-1,776			1,636	-109		4,376
Pensions Past Service Deficit Funding	Expenditure	0				830			830
Recharge to Public Health	Recharge Income	-1,250				-1,250	2,000		-500
Transition Fund	Expenditure	4,000				-4,000			0
<b><u>CONTRIBUTIONS TO/FROM BALANCES</u></b>									
General Balances	Expenditure	2,000					2,700		4,700
<b>SUBTOTAL CONTRIBUTIONS TO/FROM BALANCES</b>		<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,700</b>	<b>0</b>	<b>4,700</b>
<b><u>CONTRIBUTIONS TO/FROM RESERVES</u></b>									
Reserves	Expenditure	-9,055	7			16,821	-8,571		-798
	Other income	0							0
		-9,055	7	0	0	16,821	-8,571	0	-798
Prudential Borrowing costs	Expenditure	0				950	-950		0
<b>SUBTOTAL CONTRIBUTIONS TO/FROM RESERVES</b>		<b>-9,055</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>17,771</b>	<b>-9,521</b>	<b>0</b>	<b>-798</b>

**Draft Revenue Budget 2017/18**  
**Strategic Measures**

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
<b><u>UNRINGFENCED SPECIFIC GRANT INCOME</u></b>	Grant income	-20,150			924				-19,226
<b>TOTAL UNRINGFENCED SPECIFIC GRANT INCOME</b>		<b>-20,150</b>	<b>0</b>	<b>0</b>	<b>924</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-19,226</b>
Strategic Measures	Expenditure	35,265	-1,769	0	0	16,402	-14,858	0	35,040
	Recharge Income	-4,492	0	0	0	-2,495	3,202	0	-3,785
	Grant Income	-20,150	0	0	924	0	0	0	-19,226
	Other income	-3,176	0	0	0	-87	1,403	0	-1,860
<b>STRATEGIC MEASURES TOTAL</b>		<b>7,447</b>	<b>-1,769</b>	<b>0</b>	<b>924</b>	<b>13,820</b>	<b>-10,253</b>	<b>0</b>	<b>10,169</b>
<b><u>COUNCIL TAX COLLECTION FUND SURPLUSES/DEFICITS</u></b>	Other income	-7,015						-262	-7,277
<b>TOTAL COLLECTION FUND SURPLUSES/DEFICITS</b>		<b>-7,015</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-262</b>	<b>-7,277</b>
<b><u>BUSINESS RATES FROM DISTRICT COUNCILS</u></b>	Other income	-29,886						-1,279	-31,165
<b><u>BUSINESS RATES COLLECTION FUND SURPLUSES/DEFICITS</u></b>	Other income	2,062						-1,601	461
<b>TOTAL BUSINESS RATES FROM DISTRICT COUNCILS</b>		<b>-27,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,880</b>	<b>-30,704</b>
<b><u>GENERAL GOVERNMENT GRANT INCOME</u></b>									
Revenue Support Grant	Grant income	-39,331						20,666	-18,665
Business Rates Top-Up	Grant income	-37,394						-427	-37,821
<b>TOTAL GENERAL GOVERNMENT GRANT INCOME</b>		<b>-76,725</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,239</b>	<b>-56,486</b>